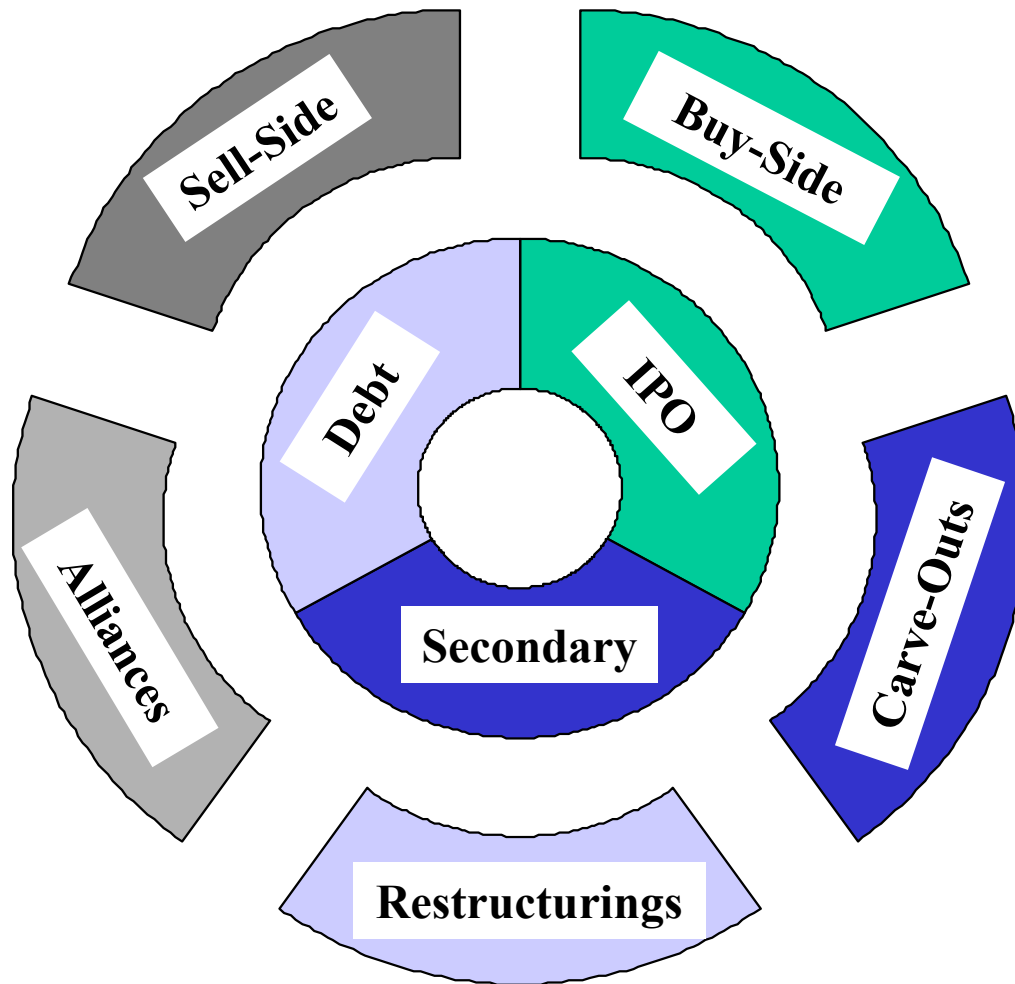


Value Creating Transactions



✓ Led IPO as Principal & Banker

- Converted 90% of One-on-Ones
- 35x Oversubscribed
- Operational & Finance Voice

✓ Negotiated Wide Range of M&A Transactions Across Industries

- Strategic Alliances
- Public Company M&A
- Subsidiary Carve-Outs
- Divestitures
- Hostile Bids
- Defense/Proxy Fights
- Bankruptcy (Pre & Post Chapter)
- Reorganizations
- Spin-Offs

✓ Fairness Committee Member at Merrill Lynch

✓ Buy-Side Advisor on Numerous Financing Transactions

- Rating Agency Preparation
- Term Debt & Equity Securities
- Bank Lines of Credit

